

#### TẠP CHÍ KHOA HỌC ĐẠI HỌC TÂN TRÀO

ISSN: 2354 - 1431 http://tckh.daihoctantrao.edu.vn/



# SOLUTION TOURISM DEVELOPMENT COMBINING CONSERVATION OF REVOLUTIONARY HISTORICAL RELICS IN AN GIANG PROVINCE

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Email address: tbnguyen@agu.edu.vn DOI: 10.51453/2354-1431/2022/863

Article info	Abstract:
-	Entering the 21st century, when cultural heritages are increasingly degraded
Received:13/9/2022	and deformed under the strong impact of socio-economic development conservation activities are receiving more and more attention. especially and
Revised: 14/10/2022	actively research the whole political system. In order to partly meet the goa
Accepted: 30/12/2022	of preserving Vietnamese cultural heritage in general and historical-cultural relics associated with the revolution in An Giang in particular, this article deals with the following: (1) The importance of tourism development for
	the preservation of revolutionary historical relics; (2) The current situation o tourism development combined with conservation of revolutionary historical
Keywords:	relics in An Giang province and (3) Proposing some solutions to promote
Tourism, conservation, relics, revolutionary	tourism development combined with conservation of revolutionary historical relics in An Giang province. An Giang province.
history, An Giang	



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#### GIẢI PHÁP PHÁT TRIỂN DU LỊCH KẾT HỢP BẢO TỒN DI TÍCH LỊCH SỬ CÁCH MẠNG TỈNH AN GIANG

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Thông tin bài viết	Tóm tắt
_	Bước sang thế kỷ XXI, khi mà các di sản văn hóa ngày càng bị suy thoái và
Ngày nhận bài: 13/9/2022	biến dạng dưới sự tác động mạnh mẽ của quá trình phát triển kinh tế - xã hội, các hoạt động bảo tồn ngày càng nhận được sự quan tâm đặc biệt và
Ngày sửa bài: 14/10/2022	tích cực nghiên cứu của cả hệ thống chính trị. Để phần nào đáp ứng được
Ngày duyệt đăng: 30/12/2022	mục tiêu bảo tồn di sản văn hóa Việt Nam nói chung và di tích lịch sử - văn hóa gắn với cách mạng ở An Giang nói riêng, bài viết này để cập đến một số nội dung sau: (1) Tầm quan trọng của phát triển du lịch đối với bảo tồn di tích lịch sử cách mạng; (2) Thực trạng phát triển du lịch kết hợp bảo tồn di tích lịch sử cách mạng tại tỉnh An Giang và (3) Đề xuất một số giải
Từ khóa:	pháp thúc đẩy phát triển du lịch kết hợp bảo tồn di tích lịch sử cách mạng
Du lịch, bảo tồn, di tích, lịch sử cách mạng, An Giang.	tại tỉnh An Giang.

#### 1. ASK THE PROBLEM

Culture is the core and quintessential value of society. Culture has been formed for a long time through the process of human labor and creation, has been cultivated with great care, and has become an indispensable foundation for each nation, permeating and covering all fields of activities and activities. It is the driving force for the development of each country. According to Ho Chi Minh: "For survival as well as the purpose of life, mankind has created and invented language, writing, morality, law, science, religion, literature, art, the tools of daily living in terms of clothing, food, accommodation and using methods. All those creations and inventions are culture. Culture is the synthesis of all modes of living together with its expression that mankind has produced

in order to adapt to the needs of the people and the requirements of survival" [1]. From another angle, culture is considered a system of material and spiritual values created by humans and accumulated in practical activities through the process of interaction between humans, nature, society and self.

Historical-cultural relics are a part of traditional cultural values. Historical-cultural relic is construction work, place, artifacts, relics, objects, national treasures belonging to a work or location related to historical events, the process of socio-cultural development of a nation and a country. This includes historical and cultural relics associated with typical historical events of the revolutionary and resistance wars of the Vietnamese and An Giang peoples in particular

(herein after referred to as revolutionary historical relics). At present, the revolutionary historical relic is not only a relic marking a time of heroic struggle, a place to educate the younger generations about the revolutionary and patriotic traditions of their ancestors, but also a source of cause and effect. Special literature can exploit tourism development.

According to many studies, in addition to a rich system of scenic spots and natural landscapes, An Giang also has many destinations that are revolutionary historical sites that always create attraction for domestic and foreign tourists. However, due to the strong impact of nature and man, the process of degradation at revolutionary historical sites took place faster and stronger. On the one hand, developing tourism in the direction of close association with revolutionary historical sites is necessary to create a competitive advantage for the tourism industry, contributing to promoting local economic development. On the other hand, the association also contributes to preserving and promoting cultural values and national identity; introducing and educating the heroic revolutionary history, and patriotic tradition of the An Giang people to visitors.

In the context that the recession is still ongoing and has not been completely prevented, the combined management, direction and organization require deep, serious and responsible research and discussion. Accordingly, An Giang needs to have a strategy to develop tourism and tourism of historical-cultural relics associated with the revolution in order to effectively exploit the resources of revolutionary historical relics to serve the cause of economic development - the society of the home province. At the same time, through tourism development activities, preserving revolutionary historical relics of the land and people of An Giang.

# 2. IMPORTANCE OF TOURISM FOR THE CONSERVATION OF THE CURRENT REVOLUTION HISTORY

As a specific economic sector, all activities depend on natural and human resources, so tourism development must be based on the active and effective exploitation of historical sites and sites. revolutionary history. On the contrary, tourism development is a tool to promote the image and transmit the human values of the monuments to the community quickly and widely. Tourism development is also about creating an open learning environment, making a great contribution to

education and raising awareness about the position and role of revolutionary historical sites in tourism; build awareness and responsibility in preserving and promoting the nation's traditional human values. Since then, there have been active acts to protect the achievements of the revolution. In other words, if we actively carry out activities to preserve and promote the value of revolutionary historical sites, the tourism industry will have favorable conditions for development; revolutionary historical relic tourism can fully take advantage of the potential and advantages of both tangible and intangible values of relics for strong and sustainable development. In addition, tourism development will bring financial sources, contributing significantly to additional resources for conservation, embellishment and expansion of monuments; at the same time promoting the tourism industry to continue to develop.

In fact, we will not be able to focus on tourism development as well as will face many obstacles in building a typical tourism product if the factors of history, culture, landscape, etc. of polluted and degraded revolutionary historical sites. Tourist spots and resorts with local historical elements will become less attractive; The needs of tourists to visit, experience, research and study will not be fully met if the shortage of humanity at revolutionary historical sites is increasing day by day and of course, the tourism industry will not be able to thrive in the absence of resources. The preservation and promotion of the value of revolutionary historical sites will create a sustainable development environment for the tourism industry, helping tourism to create high economic value and maintain the tourism image of the locality in the tourism community. In the context of the increasingly strong degradation of relics, the development of tourism in revolutionary historical sites, if not strictly organized and managed, will be a threat. threaten the stable development of human resources; seriously affect the time and quality of exploitation of historical relics; limit the development of the tourism industry as a whole. However, if we look at the problem in a positive way, then the challenges will be an opportunity for us to review the theory and practice of the association relationship, more fully aware of the issue of tourism development associated with the conservation of revolutionary historical relics.

# 3. SITUATION OF ACTIVE ACTIVITIES DEVELOPING TOURISM IN COMBINED WITH THE REVOLUTION HISTORICAL RITES IN AN GIANG

Revolutionary historical relic is really an extremely valuable heritage, bringing cultural - historical value, architectural value, art value and use value, not only contributing to keeping tradition but also demonstrating vivid evidence of the nation's struggle against foreign aggression. Revolutionary historical relic is a place associated with research and learning activities, as well as a place for visitors to visit, entertain and connect, contributing to increasing the cohesion of relationships. community system. On the basis of awareness of the importance of preserving revolutionary historical relics to educate patriotic traditions, fight against foreign invasion of the nation as well as make an important contribution to the successful implementation of development goals. strong and sustainable tourism industry, the Party and State are always consistent with the view "Sustainable tourism development is closely linked with the preservation and promotion of national cultural values" [2] and the principle of "To develop tourism in association with preserving and promoting the value of national cultural heritages and natural resources, exploiting the advantages of each locality and strengthening regional linkages" [3]. Accordingly, organizations and individuals "have the right to visit and study cultural heritage and the obligation to respect, protect and promote cultural heritage values".

In order to seriously implement the guiding position of the Party and the State, the Party Committee and government of An Giang province always pay special attention to the combination and have issued a number of documents referring to this issue. Among the issued documents, it is worth mentioning Resolution 11-NQ/ TU of the Provincial Party Committee on "Promoting tourism development in the province to 2015 and orientation to 2020" with the goal of "developing tourism to become a spearhead economy, ... In which, priority is given to developing four specific types of tourism such as: spiritual tourism; sightseeing, resort tourism; ecotourism, river tourism; visit cultural and historical sites" and most importantly, Decision No. 1008/QD-UBND of the Chairman of the Provincial People's Committee approving the "Master plan on development of tourism industry in An Giang province from 2014 to 2020 with a vision to 2030"

affirming the point of view: "Tourism development is associated with environmental resource protection; preserving and promoting historical and cultural values and interests of the local community..." with the goal of "Developing diverse types of tourism such as sightseeing tourism, resort tourism, eco-tourism, sports tourism, entertainment, cultural tourism, spiritual tourism; associate tourism with shopping for handicrafts and culinary souvenirs". This has contributed to strongly orienting and promoting tourism development activities, focusing on the aspect of exploiting potentials and advantages that must go hand in hand with preserving the value of historical sites. In general, in the past time, tourism development activities associated with the conservation of revolutionary historical sites in An Giang province have basically been formed and achieved remarkable achievements. Specifically:

- For revolutionary historical relics, conservation work has received special attention in many aspects, including: (1) maximize the role of directing and guiding the implementation of organizations and agencies. leadership and management from central to local levels; (2) actively educate awareness, foster knowledge about historical relics and the necessity of revolutionary historical relics for socio-economic development; (3) concentrating resources, promoting the synergy of the whole society, in carrying out activities of construction, renovation and raising of architectural works; actively invest and call for financial investment, material and technical facilities, etc. Thereby, tourism as well as historical cultural tourism of An Giang province have favorable conditions for development.
- For tourism, the report summarizing the implementation of Resolution 11 of the Provincial Party Committee, stating: In the period of 2013-2020, the total number of visitors to An Giang is estimated at 55,976,000 arrivals, of which, visitors come from tourism agencies. Tourism business services are estimated at more than 5,500,000 turns, of which international visitors are estimated at more than 594,000. The number of visitors increases year by year; revenue is estimated at more than 25,000 billion VND, of which, revenue from accommodation is estimated at 2,500 billion VND; tourism revenue of tourist areas and attractions is estimated at 20,200 billion VND [4]. At the same time, according to the An Giang Department of

Culture, Sports and Tourism, in the first nine months of the year, An Giang welcomed about 6.7 million visitors (up 105% over the same period, estimated at 146% of the plan). In which, the number of guests staying at standard hotels was 190 thousand (up 22%) over the same period, estimated at 95% compared to the plan); The number of guests staying at motels and inns is estimated at 270,000. Revenue from tourism is estimated at VND 4,150 billion (up 94% over the same period, estimated at 138% of the plan) [5]. To get that result, An Giang has advocated thoroughly relying on the inherent potentials and advantages to build attractive tourism products. The development of the tourism industry has created abundant human and material resources, contributing to promoting the conservation and promotion of the value of revolutionary historical relics.

- For the aspect of combining tourism development and conservation of revolutionary historical relics in An Giang province, the management agencies and tourism business organizations basically have the right awareness of the position, role and importance of the revolutionary historical site for the country. tourism, had the right view of the necessity of combining tourism development with the preservation of revolutionary historical relics. Specifically, the Department of Culture, Sports and Tourism (VHTTDL) has implemented Plan No. 1283/KH-SVHTTDL dated June 14, 2021 to implement environmental protection in tourism activities and festival organization, protect and promote the value of relics in An Giang province in 2022. Accordingly, the exploitation of tourism at some relics has also brought positive signals. Some revolutionary historical sites of the province such as President Ton Duc's Childhood Memorial House, Tuc Dup Hill Tourist Area, Ba Chuc Tomb House and O Ta Soc Revolutionary Base have built a reputation and affirm its position on the tourist map of Vietnam.

However, the results we have achieved in the past are only floating part of "sink iceberg", the development of tourism at revolutionary historical sites is still not really commensurate with the existing advantages and potentials. Practice shows that the combination still faces many difficulties and obstacles; many inadequacies still exist, reflected in both thinking and implementation aspects.

In terms of thinking, due to the strong impact from the negative side of the market economy, along with the subjective and one-sided view of the relationship between tourism and revolutionary historical sites, it has led to the knowledge of a part of individuals, state management organizations and tourism businesses is still not comprehensive, correct and complete. It is this cognitive limitation that has led to the emergence of two opposing schools of thought. There is a school that emphasizes the tourism factor, arguing that tourism will be the center and dominate the whole, even deciding the development of revolutionary historical sites. Accordingly, the economic value created from tourism activities is also a key factor for the development of all aspects of society. Since then, the economic benefits of tourism have been enhanced to the absolute level, so that the economic benefits from tourism overwhelm the goal of preserving revolutionary historical relics. On the contrary, focusing too much on the conservation of revolutionary historical relics hindering the development of tourism in places and relics is inappropriate thinking. In particular, they have not considered tourism as a useful tool contributing to the sustainable development of revolutionary historical sites.

In terms of implementation, the promulgation of documents directing and guiding the combined implementation has not been direct and specific. Therefore, in the organization and implementation, there are many difficulties, revealing many shortcomings. First of all, the coordination, organization and operation of activities combining tourism development and preservation of revolutionary historical relics among the governing agencies is not really smooth and smooth. The work of propaganda and education to raise awareness for professional agencies and the population about the benefits of the combination has not been widely and synchronously implemented. In the process of organizing and implementing, there is no specific plan, lack of investment in content, not really focusing on quality goals, and heavy formality. In addition, training and capacity building courses for building cultural tourism products (including tourism products associated with revolutionary historical sites) for professional staff, business organizations, etc. Tourism is small in number and lacks depth. Human resources of the tourism industry, the cultural industry, those who directly do the combined tasks still have

certain limitations in terms of expertise. In which, the most common is the situation of tour guides who do not know or do not clearly understand the history of the formation and development of the monuments; as well as the narrators of the monuments lack experience and skills to approach and serve tourists. Currently, the number of revolutionary historical sites and sites that have been exploited for tourism is very small, there are still many "forgotten" places that do not bring economic value and are seriously degraded. The exploitation of tourism at revolutionary historical sites has not been expanded in scale and between tourist destinations has not yet been connected into routes or value chains. Tourism products at the monuments are few and quite monotonous, not showing their specificity. In addition, the revolutionary historical sites are mostly located in rural areas or in suburban areas, so the infrastructure system in many places is still weak, not capable of serving tourism development goals.

# 4. SOME SOLUTIONS TO PROMOTE THE COMBINATION OF TOURISM DEVELOPMENT COMBINED WITH THE CONSERVATION OF REVOLUTIONIVE HISTORICAL REQUESTS IN AN GIANG PROVINCE

#### 4.1. Solutions on leadership and management.

In order for the combined operation to be convenient and effective, it is necessary to strengthen the leadership of the Party and state management. Accordingly, each organization and each functional agency should do the following:

- On the side of the Party Committee of An Giang province: must show leadership role and pay close attention to joint activities through the issuance of documents and resolutions. The content of the documents should be consistent with the viewpoint of "tourism development combined with conservation and promotion of historical-cultural values"; affirming the indispensable relationship of tourism and revolutionary historical sites. At the same time, the direction and tasks of the long-term cooperation must be clearly indicated.
- On the part of the Provincial People's Committee: it is necessary to promote the formulation, promulgation as well as review, amend and supplement the overlapping and inadequate legal regulations to gradually improve the mechanisms. State management policies on tourism and culture in line with reality. Develop a document that strictly

regulates the conditions for organizing cultural tourism or tourism at revolutionary historical sites. In addition, regularly inspect, supervise and evaluate the combined implementation at revolutionary historical sites and tourist sites to ensure the correct implementation of regulations, goals and principles. In addition, the Provincial People's Committee should have preferential policies on land, finance, credit, etc. When investing in the fields of tourism and conservation of revolutionary historical relics according to Resolution No. 19/2020 /NQ-HDND of the People's Council of An Giang province on December 8, 2020, amending and supplementing a number of articles of "Regulations on policies to support investment and development of tourism in An Giang province" issued together Resolution No. 19/2018/NQ-HDND dated July 19, 2018 of the Provincial People's Council. In addition, it is necessary to clearly decentralize the functions, powers and duties between each branch, each locality, each zone, tourist destination, and revolutionary historical relic so that the cooperation can be easily, closely and achieved high efficiency.

- On the side of the Department of Culture, Sports and Tourism: it is necessary to maximize the advisory role for Party committees and authorities at all levels; actively research, propose directions and solutions to implement the combination. First of all, it is necessary to do well the work of strategic planning, tourism development planning, cultural tourism, tourism associated with revolutionary historical relics. In particular, when developing a tourism development planning plan, it is necessary to ensure the feasibility of performing the task of preserving the value of revolutionary historical relics.

# 4.2. Solutions for propaganda, awareness education.

Propaganda and education are always an important solution. Because, it has the effect of changing a subject's behavior from deeply feeling the content and forming a positive mindset. Therefore, it is necessary to continue to promote the implementation of propaganda and education with a serious and urgent spirit but still ensure quality. To do well the above task, it is required to focus on investment and research on the content; actively and proactively innovating the mode of conduct.

- Regarding the content: it is necessary to focus on thoroughly grasping the guidelines, lines, views and policies of the Party Committee and government of An Giang province on the combination; propagate and educate about the position, role and importance of tourism and culture in socio-economic development; affirming the necessity, specifying the nature and content to be implemented of the conservation of revolutionary historical relics in tourism development activities and vice versa. At the same time, introduce the potential development of revolutionary historical relic tourism so that people can realize the value as a basis for research and discovery.
- In terms of form: continue to research and innovate and prioritize the application of forms of propaganda and education that are intuitive, vivid, easy to understand, suitable to the audience and the needs of the participants. Accordingly, it is necessary to promote the organization of scientific seminars, multi-dimensional exchange conferences, organize contests, research contests, ...; implementation and integration into tourism promotion programs, projects and programs. Besides, to improve efficiency, we need to flexibly use a number of forms such as word of mouth, on mass media, social networks, through documents and other visual tools, ...

# 4.3. Solutions for training and human resource development.

The work of tourism development combined with conservation of revolutionary historical relics in An Giang province in particular and the whole country in general, in order to achieve high efficiency, depends not only on reasonable leadership and organization, but also on the ability to operate capacity, qualifications and skills of professionals. Besides, by 2020, An Giang is expected to need about 2,000 more direct workers and 4,200 indirect workers to participate in tourism service activities. Trained workers at primary and intermediate level will account for about 70%, especially tour guides and tour guides [6]. Therefore, we need to have a plan to train and develop appropriate human resources, especially professional tourism workers, in order to successfully implement the Resolution of the 10th Provincial Party Congress on developing human resources for service development of key economic sectors of the province by 2020 and orientation to 2025, Resolution of the 11th Provincial Party Congress, term 2020 - 2025 and Decision No. 240/QD-UBND dated 14/05 02/2022 on promulgating the implementation

plan of the human resource development program in 2022.

- For training: The Department of Culture, Sports and Tourism needs to develop training programs and plans and send staff to training to improve their professional qualifications in the field of tourism and cultural management at home and abroad in each period. For quality training, the content should focus on disseminating legal knowledge; professional knowledge of the tourism industry, culture and especially the content of linking tourism with culture, tourism development combined with conservation of revolutionary historical relics. At the same time, it is necessary to organize activities to practice skills in construction, organization and management of specific types of local tourism as well as tourism products of revolutionary historical sites. In the implementation process, training management agencies must ensure consistency; must combine knowledge training with skill training.
- For human resource development: The Department of Culture, Sports and Tourism needs to review, evaluate and classify the qualifications and expertise of the management staff who directly or indirectly perform the combined tasks to announce rationally assigning tasks in order to maximize work capacity. At the same time, in each specific period, the Department of Culture, Sports and Tourism must have a plan to recruit and recruit young and talented people. On the one hand, this job helps to rejuvenate the human resources but still ensure enough working capacity; on the other hand, with their youth, enthusiasm, dynamism, creative thinking and talent, they will greatly contribute to the success of performing tasks assigned by the Party, State and people.

### 4.4. Solutions for investment in tourism infrastructure.

The Department of Culture, Sports and Tourism needs to coordinate with relevant departments, agencies and localities to continue implementing the activities mentioned in the Action Program No. 300/CTr-UBND dated June 4, 2021 of the Human Resources Committee. provincial people on developing tourism infrastructure in An Giang province in the period of 2021-2025 with a serious and urgent spirit.

- For traffic infrastructure: it is necessary to survey and develop a plan to speed up the project progress of upgrading important (provincial) roads, traffic routes connecting the area, tourist spots as well as tourist attractions. routes leading to revolutionary historical sites with potential for tourism exploitation in the future (Plan No. 442/KH-UBND dated July 5, 2022 of the Provincial People's Committee on "Implementation of the action plan of the province). development of tourism infrastructure in An Giang province in 2022"). In addition, there is a plan to invest in improving infrastructure and quality of passenger transport services in the province.

- For monument infrastructure: it is necessary to re-evaluate the current status of architectural works, physical facilities and technical infrastructure at the monuments in order to have a plan for timely repair and restoration to meet the needs of restoration. service large numbers of visitors in the long term. On the other hand, build a number of additional works such as: traditional houses, memorial houses, churches, landscape systems, information boards, instructions (both Vietnamese and English), ... at the sites. monuments for visitors to have the best sightseeing conditions. In particular, the implementation process must pay attention to the cultural and historical factors of the monuments; must not be excessively renovated to lose its aesthetics, humanity and typical traditional values.
- For tourism service infrastructure: it is necessary to repair and upgrade degraded works that are not qualified to serve tourism. At the same time, make investment plans and call for investment to build more accommodation facilities, resorts, dining areas, entertainment areas, shopping, points, stops, ... in order to create convenience, comfort and help prolong the time of sightseeing and research.
- For information technology and telecommunications infrastructure: it is necessary to continue to invest and encourage investment in building an electronic information system, building applications to serve tourists to search and find out information about the market. An Giang tourism school, tourism products associated with revolutionary historical sites as well as ensuring facilities for visitors through the internet. At the same time, deploy and expand free wifi access points to best meet the information exploitation needs of visitors.

# 4.5. Solutions to diversify and improve product quality.

In tourism activities in general, the uniqueness and uniqueness of products is an important factor to help increase competitiveness and determine success in the process of organizing the destination's tourism business. Up to now, despite the diverse potentials, the cultural tourism products associated with the revolutionary historical sites of An Giang have not made much difference compared to many tourist destinations in the country. Therefore, the Department of Culture, Sports and Tourism has gradually implemented and enhanced the professionalism in the organization, construction and development of specific types of tourism products.

For existing tourism products, it is necessary to actively research to enhance or add new elements; In particular, it is necessary to consider recreating the process of revolutionary activities of the army and people at revolutionary points and bases of An Giang province so that tourists can actually visit or experience the life of the soldiers liberator. Specifically, consolidate, expand and improve the quality of tourism associated with historical and cultural relics: Tour to visit Uncle Ton memorial area, Long Xuyen city; Oc Eo - Ba The archaeological and architectural relic site, Thoai Son district; Historical site of Tuc Dup hill, Ba Chuc tomb house, Tri Ton district; The cluster of relics of Sam Mountain, Chau Doc city, ... [6]. This has great significance in educating awareness and actively contributing to preserving the human values of revolutionary historical relics; On the other hand, it helps to increase the attractiveness and uniqueness of tourism products. In addition, it is also necessary to focus on diversifying tourism products associated with revolutionary historical sites to suit the needs and tastes of tourists.

In addition to the main cultural tourism product, it is necessary to focus on research and investment advice to develop another type of tourism product associated with historical relics such as ecotourism, convalescence, tourism. river calendar (President Ton Duc Thang memorial site); adventure tourism, Trekking tourism, culinary tourism (Tuc Dup hill tourist area, O Ta Soc revolutionary base); spiritual tourism, community tourism, experience tourism (Ba Chuc tomb house, Tri Ton district); craft village tourism (Steel Cord Pole); ... to attract tourists in the coming time.

#### 5. CONCLUSION

It can be seen that tourism development associated with revolutionary historical sites not only enriches tourism types, brings economic benefits, but also contributes to preserving and promoting the value of tourism. value revolutionary historical relics, helping the next generation to appreciate, be proud and live more responsibly with the revolutionary achievements built by their forefathers. In the process of performing the combined task, An Giang has had remarkable achievements. However, we also face many difficulties, obstacles and still exist many limitations. Therefore, in the coming time, in order for the revolutionary historical relic tourism to exist and develop sustainably, and tourism to soon become a spearhead economic sector of the province, all organizations and individuals are required. The tourism industry of An Giang province should always consciously build up the right sense and responsibility and be more active in implementing solutions to promote the integration.

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